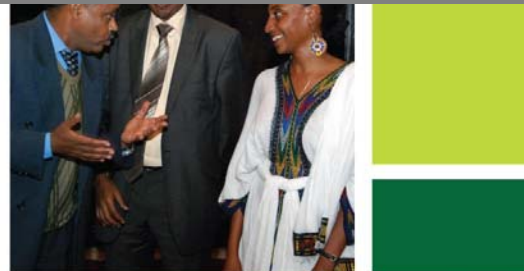




Six different countries, six different *Action Plans*, six different stages of development



HIS Country Ownership & Leadership Continuum		1	2	3	4	5
Governance	Donors/projects determine policy & systems	Government coordinating body with limited stakeholder participation		Full country ownership with national planning body representing all stakeholders		
Multisectoral Engagement	Led by Ministry of Health (MoH), with other agencies operating independently	Multi plus other sectors, but not comprehensive representation		Full participation by MoH, Ministry of Finance, Ministry of ICT, Census/Statistics, national committees, donors, private sector		
Strategic Planning/ Financing	No actionable plan, uncoordinated funding	Plan developed but not fully vetted with all parties, funding inadequate		Well developed plan enacted, comprehensive funding including government, donors, private sector		
System & Data Interoperability	Fragmented project-specific systems, no data or interoperability standards	Multi system with defined data flows and aggregation, parallel systems exist		Data sharing between all systems, data and interoperability standards adopted by all actors, data aggregation at all levels		
Information Use	Information mostly used by projects	MoH makes limited use of data, mostly for reporting		System provides data relevant for specific stakeholders, evidence of data use for decision-making		
Infrastructure	Infrastructure isolated to specific health-related project efforts	MoH has infrastructure with other agencies		Government is engaging the private sector and using data to make real-time decision		



Addis Ababa, Ethiopia

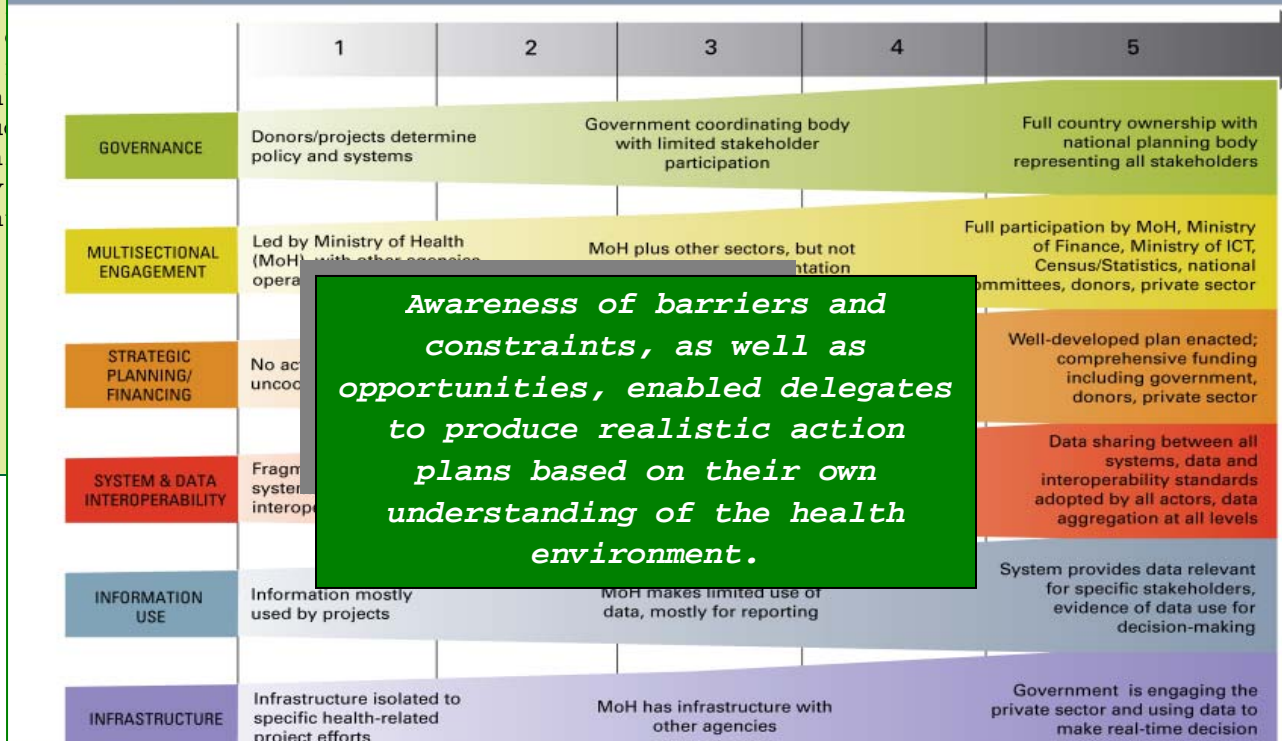
August 2009

See Action Plan Highlights on reverse side

Develop Advocacy Strategy for HIS	Concept Note, develop map for stakeholders to be mapped, workshop to define roles, develop a communication strategy	1. Data management policies	2. E-health secretariat	3. Enterprize architecture framework
Establish program office/s of management for HIS	coordination mechanism (council?)	conducting research on the existing policies from other countries and adapted for Rwanda	Ministerial approval, Recruitment of new staffs, Identify institutional home	complete draft of EA framework
	Develop a Financing Strategy	Inform process by obtaining information on similar programs, concept note, costing HIS strategy,		

In three days country delegations produced their own action plans, many based on the HMN framework. Plans detailed the next and future steps required for HIS in the context of their own country.

HIS Country Ownership & Leadership Continuum



Awareness of barriers and constraints, as well as opportunities, enabled delegates to produce realistic action plans based on their own understanding of the health environment.

Priority Gaps/Challenges for Action this year	New Policy, Structure or Process needed	Key Activities to support progress
Create HIS Leadership Task Force	Establish membership and Formal meeting schedule	Monthly meetings to implement and monitor HIS Action Plan
Leadership Capacity Building at all levels from Central to Facility level	Prioritize capacity building	Capacity building; Incentives; Feed back; Awareness

Details included advance advocacy among other ministries, policy officials, and stakeholders; and involvement of sectors in addition to health both within and outside of their respective countries. Recognition of colleagues across borders presented insights and options for more substantive South-South exchange.